

MSHA BROADENS ITS REACH TO SAUDI ARABIA

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FACULTY from the University of Alabama at Birmingham Department of Health Services Administration will train the hospital administrators of the new 1,500-bed King Fahad Specialist Hospital-Dammam, Saudi Arabia.

The two-year, \$2.2 million partnership agreement was signed at a ceremony on November 9, 2011 by UAB President Carol Garrison, School of Health Professions Dean Harold Jones, Ph.D., and Khalid Sabr, M.D., executive director of medical and clinical affairs at King Fahad Specialist Hospital.

“This is an exciting opportunity for UAB,” Garrison says. “Our programs in health administration and our faculty are among the nation’s best at providing academic and experiential instruction in health administration. We have much to bring to the table, and this also is a great opportunity for our faculty to learn from the staff at King Fahad Specialist Hospital.”

Under the partnership, some 35 physician/administrators from King Fahad Specialist Hospital will enroll in the School of Health Professions’ Master of Science in Health Administration program. Three UAB faculty will teach in Saudi Arabia at least once a semester for a week beginning in January. Robert Hernandez, Dr. P.H., director of international education in Health Services Administration, says up to 12 UAB faculty will travel to Saudi Arabia during the two-year period, but most of the instruction will be delivered online.



Seated (L-R): Dr. Samar Alsaggaf, Dr. Carol Garrison (President of UAB), Dr. Khalid Sabr, Dr. Harold Jones (Dean of the School of Health Professions). Standing: Dr. Bob Hernandez, Dr. Gordon Brown, Dr. Mohammed Al Saghier, Dr. Zaki AL-Zaher, Dr. Dan Mueller, and Dr. Gerald Glandon (Chair, Department of Health Services Administration).

“We are looking forward to this collaboration,” Sabr says. “We are moving from a 400-bed hospital to a 1,500-bed hospital, and one of our major challenges is human resources.”

Sabr says the new King Fahad Specialist Hospital, which will be built and operating in 48 months, will be more of an academic center than a tertiary hospital and strong middle management is needed. Many physicians in Saudi Arabia also are administrators, but that arrangement is not well suited for the new hospital, which will be almost four times the capacity of the existing hospital, he says.

“UAB’s leadership program is considered one of the best, and we decided it was the one we wanted to give to our staff to help them accomplish their tasks,” Sabr says. “By the time we open the hospital, two groups will have graduated; that will give us the staff that we need to operate the hospital.” Jones says health-management education is a critical issue

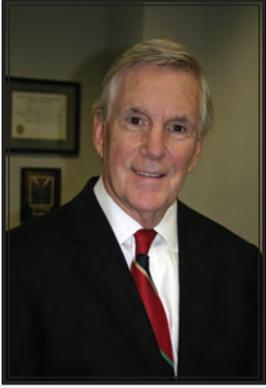
worldwide, particularly preparing people to run large enterprises such as the new King Fahad Specialist Hospital.

UAB’s Masters of Science in Health Administration program has trained leaders in health-care management for almost 50 years, and it is ranked fifth by *U.S. News & World Report*. The program also has a long history providing executive education. In fact, one of its first international efforts was clinical laboratory education in Saudi Arabia almost 20 years ago.

“We also have much experience working in countries such as Yemen, Kazakhstan, Armenia, Albania and China to name a few, and it certainly is exciting for us to be able to return to work in Saudi Arabia again,” Jones says. “It’s a great fit for us and a great opportunity for us to grow.

“We’re excited about the conversations we’ll have and the work we have in front of us together,” Jones says.

RICHARDSON HONORED FOR HIS SERVICE



Bill Richardson

WILLIAM T. RICHARDSON, President/CEO of Tift Regional Medical Center, was recently named “Outstanding Alumnus” by the University of Alabama at Birmingham’s Healthcare

Administration program. The award is given by the Alumni Association of Graduate Programs in Health Administration at UAB.

“The Outstanding Alumnus Award is given in appreciation for outstanding leadership and contributions to the field of health care administration,” said Perry White, President of the Alumni Association of the Graduate Programs in Health Administration.

“More than that, the award is given to the

alumnus of our program who demonstrates loyalty and support of our program and the advancement of health care management and leadership.”

“I was extremely flattered to receive this award,” said Richardson. “I was honored just to have been a part of the program. It taught me to value the right things in healthcare.”

Richardson has been President and Chief Executive Officer of Tift Regional since 1988. During his time as CEO, he has transformed TRMC from a community hospital to a true regional referral center for South Central Georgia. He has been at the helm of the hospital’s largest expansion period. In the past 10 years alone, the operation of TRMC has nearly doubled. TRMC is Tift County’s single largest employer with nearly 1,700 employees and has an impact of \$260 million on the local economy.

From 1985 to 1988, Richardson served as Chief Executive Officer and Administrator of Bulloch Memorial Hospital in Statesboro. From 1977 through 1985, he was Assistant

Administrator and Associate Administrator at West Georgia Medical Center in LaGrange. All three facilities are Georgia Regional Referral Hospitals. Prior to 1977, Richardson was Administrative Resident, as part of his Masters Degree in Hospital and Health Care Administration, at the Baptist Medical Center System in Birmingham, Alabama.

Mr. Richardson is actively involved with numerous professional organizations. He served as Chairman of the Georgia Hospital Association and is Past Chairman of the Georgia Alliance of Community Hospitals. He is also on the Board of Directors and Chairman-Elect of VHA Georgia and Phoenix Healthcare Management, and is a member of the America Hospital Association’s Regional Policy Board. His community involvement includes membership in the Tifton Rotary Club and as a Board Member with the Tifton-Tift County Chamber of Commerce (Past Chairman) and First Community Bank of Tifton (Synovus). Richardson and his wife Deborah have three children and five grandchildren.

D’AUGUSTE HONORED BY UAB’S NATIONAL ALUMNI SOCIETY



Front Row (L-R): Donna Slovensky, PhD, Howard Houser, PhD, Traci Spray d’Auguste, and Amy Yarbrough, PhD. Back Row (L-R): Adam d’Auguste, Stephen O’Connor, PhD, and Robert C. Chapman.

The University of Alabama at Birmingham National Alumni Society honored five people for their professional achievements and philanthropy during its 11th annual Alumni Leadership Recognition Awards. The Honorable Walter T. Maddox, Robin D. Foley, Anne Harper Arrasmith, Sanjay Singh and Traci Spray d’Auguste (MSHA Class 35) were honored during the luncheon held Friday, Sept. 23, 2011, in UAB’s National Alumni Society House. D’Auguste received the Outstanding Young Alumni Award, presented to a graduate of the past 10 years for outstanding professional achievement, notable service to the community and commitment to UAB. A 2001 graduate of the UAB schools of Health Professions and Business, from which she received her graduate degrees in health and business administration respectively, d’Auguste is the director of clinical operations for New York Presbyterian Hospital in New York City. A loyal supporter of the university and Blazer athletics, d’Auguste is a lifetime member of the UAB National Alumni Society and a founding member of its New York alumni chapter.

SCHOLARSHIPS ASSIST IN GRADUATE EDUCATION



Sarah Molony

Congratulations to Sarah Molony (Class 46) who received the nationally competitive Foster M. McGaw Scholarship from the American College of Healthcare Executives. We are very fortunate to be able to award scholarships through the generous support of our alumni in the form of endowed scholarships, the School of Health Professions and ACHE. These awards enable us to recruit the best students to our MSHA Program.

- Robert C. Chapman Endowed Scholarship: Erin Cheng, Benton Sprayberry, Elizabeth Wood
- Health Services Administration Endowed Scholarship: Chase Christianson, Manish Vashi
- 25th Anniversary Endowed Scholarship: Shanna Arnold, Benjamin Decker, Craig Earley, Kyle Tillman, Jessica White, Julie Won
- Jon E. Vice Scholarship: Jason Glover, Taylor Hanks
- 35th Anniversary Endowed Scholarship: Taylor Hanks, Leigh Tiffin, Skye Weaver, Elizabeth Wood
- Richard Lind Endowed Scholarship: Phil Cendoma, Brent Cox, Sydney Fogle, Natalie Harshbarger, Paul Hogan, Benjamin Krueger, Anna Lane, Corey Lovelace
- Michael Garrigan Endowed Scholarship: Trey Collins
- Robert Zasa Endowed Scholarship: Leigh Tiffin, Elizabeth Wood
- Kenneth Roan Endowed Scholarship: Rebecca Bitterli, Skye Weaver
- Scott Braxton Ryland Endowed Scholarship: Bryan McWhorter, Vincent Turner, Manish Vashi
- Jessica Grundt Stefaniak Endowed Scholarship: Stuart Hurley
- Dr. and Mrs. Samuel D. Williams Endowed Scholarship: Justin Bryant
- Alabama Chapter of HFMA Scholarship: Erin Phillips
- Dean's Minority Scholarship: Bryan Cutliff, Vincent Turner
- Dean's Merit Scholarship: Laura Epps, Jonathan Neff
- Foster McGaw Scholarship: Sarah Molony

WILLIAMS HONORS HIS PARENTS WITH SCHOLARSHIP



(L-R) David Williams, Justin Bryant, Nell Williams, Dr. Sam Williams and Dr. Gerald Glandon.

ON JUNE 17, 2011, the Dr. and Mrs. Samuel D. Williams Endowed Scholarship in Health Administration was established by their son, David W. Williams (Class 33) as a tribute to their lives and also to commemorate the influence they have had on countless others and their legacy of familial devotion, responsibility and personal sacrifice. Justin Bryant (Class 47) was the first recipient of this newly endowed scholarship.

This new endowed scholarship will enable the MSHA Program to continue recruiting outstanding students. When possible, this scholarship will benefit students who have or who are currently serving in the military or who are immediate family members of active duty military personnel or veterans.

A DAY IN THE LIFE OF AN ADMINISTRATIVE RESIDENT....

One is never completely ready for what awaits them during the residency experience. The MSHA faculty try to lay the academic foundation, an understanding of collaboration and team work, and how to be resourceful – whatever the task. But, as the pictures from Class 45 residency experiences show some parts of the residency can only be best described with a picture.



Chris Brown completing
"Other Duties As Assigned."



Kristen Harris-Heald and Katy Wittman posing with their preceptor, Jim Burkhart, who was photographed and made into a life-size picture as his administrative assistant, Kathy Poppell, celebrated her retirement after 36 years with Shands Jacksonville.



Caroline Sarratt and Derrick Wheeler dressed in hard hats as they get ready to provide a tour of the cancer center being built at Duke University Medical Center.



Jim Bush dressing as his co-worker, Jon Host, and winning 3rd place in the Halloween Costume Contest.



Richard Foy attending the "What's up Boss?" event, sponsored by the SouthEast Texas Chapter of ACE, bringing seasoned executives, early and mid-careerists and health administration graduate students together for an evening of shared professional experiences and career advice. This once-every-two-years program has proven to be quite a popular tradition.



PROFESSIONAL DEVELOPMENT SERIES BRINGS THE “REAL WORLD” TO CAMPUS



(L-R): Russell Pigg, Heather Hargis, Trent Lind, Amy Landry, PhD, and Scott Peek.

Each fall, the MSHA Program enjoys hosting speakers from diverse backgrounds who can share their experiences and expertise with MSHA students. We certainly appreciate these individuals' willingness to take time away from their jobs to “give back” to our graduate students. Class 46 and Class 47 learned about the following organizations:

- Ambulatory Care, The Emory Clinics and its Management Development Program (Atlanta, GA): Don Brunn, Joseph John (DSc Class 2), Taylor Williams (Class 38)
- Overview of Evanston Hospital/ NorthShore Health System (Chicago, IL): JP Gallagher and Gabrielle Cummings (undergraduate classmate of Tanita Hobbs, Class 35)
- Tour of Trinity Medical Center (Birmingham, AL): Keith Granger, Leisha Harris, Sam Dean (Class 39), Joseph Bolen (Class 41), and Alice Johnson (Class 43)
- Overview of Consulting as a Career Option and Pershing Yoakley and Associates (Knoxville, TN): Jon-David Deeson (Class 28)
- Jim Wiederhold & Associates (Atlanta, GA and Houston, TX), Transition: The Road to Success or Failure: Jim Wiederhold
- Healthcare Real Estate: Financial & Strategic Considerations for Hospitals and Health Systems by Rendina Companies (Dallas, TX): Janet Holland (Class 27) and Jon Sajeski
- Finding Your Early Career Groove: Trent Lind, Russell Pigg, & Scott Peek (all members of Class 35)
- Long-term Care Overview and American Health Care Association Examiners: Chris Schmidt, and colleagues
- North Florida Financial - Maximizing Your Wealth (Pensacola, FL): Barrie Arnold (Class 40)

If you are interested in sharing your career lessons and/or expertise next fall, then contact Randa Hall (randahall@uab.edu)

INCOMING RESIDENTIAL PHD STUDENTS



Shivani Gupta

SHIVANI GUPTA began her career in healthcare first as a dentist. The integration of the theory and its practical application in the third year of dental college came with a revelation. For the first time, she realized how profound the ignorance to the dental health and care aspect of it was among people.

In addition to that, the importance of dental care was also undermined by the poor resources, outdated technology and rampant corruption. It bound dentists to treatment methods which were inefficient and years behind the ones in use in the private world of dentistry. This led to her decision to work as an assistant dentist at a small polyclinic, as opposed to a public hospital, allowing her to focus on quality of service to patients without any restrictions imposed by lack of resources. However, the meager salary as an assistant was not enough so she accepted a job as technical support executive with Infovision group. This job gave her an insider's view into organizational orientation towards customer satisfaction and quality of service and role of management in achieving highest standards in both. Shivani had always been fascinated by life in America, so she chose to come to the US for her MBA, which provided the missing element of a sound theoretical orientation to the experience and knowledge she had built working with Infovision group. This helped her develop a unique perspective towards quality of service and customer satisfaction and fueled Shivani's desire to bring these experiences to the world of healthcare. The doctoral program in administration-health services at UAB will allow her to integrate these events and variety of experiences. I seek to develop a cohesive and balanced approach to the application of the fundamental principles of decision-making in health care through this degree, with focus on the distinctive combination of economic basis for delivery of quality patient care, ensuring highest degree of patient satisfaction and the challenges faced by the management in ensuring it.

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J'aime Jennings

J'AIME JENNINGS, a native of Savannah, Georgia, began her academic preparation for a doctoral degree at the University of Georgia where she majored in Economics with a minor in Consumer Economics. Exploring health economics during her undergraduate program stimulated her interest in health services. After graduating from

UGA in 2009, J'Aime earned her Master of Public Administration degree from the University of West Georgia, concentrating her studies on nonprofit management and healthcare administration. While in the MPA program, she studied the use of performance standards by public health departments in Georgia to assist in providing essential services in their respective counties. In 2011, she chose to pursue her doctorate, as it would close the gap between her previous coursework in economics and political science, making a distinct connection to her desire to improve delivery of health care services. Deciding upon the University of Alabama at Birmingham, J'Aime saw an opportunity to expand her research capabilities and knowledge of the US health system. Her current research interests include capacity-building and quality improvement methods, especially as it relates to enhancing the workforce. Throughout her schooling, J'Aime has volunteered countless hours at Boys and Girls Clubs, food banks, local churches, and with the Tanner Medical Center Foundation in Carrollton, Georgia. She continues to be active in her community as a member of Alpha Kappa Alpha Sorority, Incorporated and serves as a mentor with Gwinnett United in Drug Education (GUIDE, Inc.), a nonprofit agency that promotes substance abuse prevention among middle and high school students.



Oghale (Elijah) Asagbra

OGHALE ELIJAH ASAGBRA is from Nigeria and received his bachelor's degree from East Carolina University where he majored in Biochemistry and Chemistry. Then, he received a Masters in Healthcare Administration from Georgia Southern University. Elijah chose the PhD - Health Services administration program at UAB because of its strong reputation, interactive curriculum, and its warm and responsive faculty.

His research interests include the healthcare delivery process, strategic planning, and access to healthcare. During his free time, Elijah enjoys working out and exercising including strength and endurance training, and running. Although free time has become a luxury since starting this program, he tries to make time whenever possible. He also enjoys reading, hanging out with friends and family, as well as watching medical, crime, and courtroom drama series on TV. Growing up in a Christian household as the third child of a family of eight (Mom and Dad, and 5 siblings), Elijah has come to appreciate the importance of sharing and respecting self and others, and tries to apply these lessons in everything he does. Elijah I wouldn't say it has always been easy, but believes these are values the world could use more.

“Harry has been an integral part of the healthcare industry for many years..., a mentor and administrative residency preceptor to many young aspiring healthcare executives, and a fervent supporter and believer in education”

—Gerald Glandon, Ph.D.



Kelly Randall

KELLY RANDALL was born in Milwaukee, Wisconsin (Go Badgers!) and moved to Auburn, Alabama as a young teen (War Eagle!) and is an avid college football fan. She is often caught cheering War Badgers! Kelly received her bachelor's degree from Auburn University in psychology and her Masters in Social Work from the University of Alabama. She currently works at Children's Hospital of Alabama as the Patient Safety Coordinator. In addition

to working full time, Kelly has been married for 11 years and has 2 children, Joe (age 9) and Madison (age 4) who all like to keep her running! She is a member of Riverchase United Methodist Church where she works with high school youth. Kelly has a passion for kids which first began when she worked an individual basis with children with emotional and behavioral disorders who were placed in an inpatient or residential treatment setting. In this setting, she quickly learned that there were a lot of opportunities for improvement in quality and safety and hence her journey began. Kelly intends to use her PhD to continue my work in Pediatric Health Care and improving patient safety through research and improvement implementation and spread.

ROY MCDONALD completed his undergraduate degree at Tulane in Cell & Molecular Biology and Chemistry in 2002 and then enrolled in UAB's School of Public Health and finished in 2005 with a MPH (Epidemiology). During his time as a Master's student, Roy worked in Dr. Gail V.W. Johnson's research laboratory in the Spark's Center. In the lab, he worked on various projects related to Alzheimer's disease and cell



Roy McDonald

death. Toward the end of his Master's program, he completed an internship with the Alabama Department of Public Health (ADPH) that was funded through UAB's Cancer Research Experiences for Students (CaRES) program. John Waterbor, MD, DrPH served as his mentor for the internship. At ADPH's cancer prevention division, Roy examined epidemiologic trends from the cancer registry. His work contributed to the Alabama Comprehensive Cancer Control

Coalition Plan for 2006-2010.

After finishing his MPH degree, he joined UAB's Pediatric division of Hematology and Oncology where he functioned as a clinical research associate, regulatory manager, compliance manager and data manager for hematology and phase I oncology clinical trials. During his time there, Roy was involved with numerous multi-center clinical trials and investigator-initiated trials. He was introduced to outcomes research through UAB physicians looking at sickle cell disease outcomes. I worked with physicians using a clinical database to provide analysis on transcranial doppler screening and incidence of stroke, elective cholecystectomy decreasing outcome morbidities and using MRI/MRAs to identify silent strokes in patients based on clinical indications. It is through these experiences that he found the treasures of health outcomes research. In 2010, he started a position in the School of Health Professions' Dean's Office to work on the pre-award grant process. As a doctoral student, he would like to learn as much as he can from his peers, faculty and mentor and find his niche in outcomes research.

FACULTY SPOTLIGHT: *Leaving Behind a Legacy*

HARRY A. NURKIN, PHD, former healthcare executive and UAB Department of Health Services Administration faculty member, lost his battle with pancreatic cancer on October 13, 2011.

“Harry has been an integral part of the healthcare industry for many years as a visionary who transformed Charlotte Memorial Hospital into Carolinas HealthCare System, a mentor and administrative residency preceptor to many young aspiring healthcare executives, and a fervent supporter and believer in education,” said Gerald Glandon, Ph.D., chair of the Department of Health Services Administration.

Nurkin worked at UAB twice - first in 1974 as Associate Administrator of UAB Hospital and then again in 2002 as Executive-in-Residence and Director of the Executive MSHA Program within the Department of Health Services Administration. In 2009, Nurkin continued to give back to UAB when he served as a judge for the UAB Health Administration Case Competition.

“Not only did he provide excellent feedback to the teams he critiqued but he also provided a tribute for L.R. (Rush) Jordan who had passed away the week before the competition and the L.R. Jordan Distinguished Lecture,” said Randa S. Hall, MBA, MSHA, Vice Chair.

Harry was diagnosed with pancreatic cancer in early August 2011 and only lived two short months. His family wants to increase the awareness for pancreatic cancer research and screening tools since this is the 4th leading cause of cancer death and a silent killer. If you would like to help in this cause, you can donate to the Pancreatic Cancer Action Network in Harry's honor through this website - <http://www.firstgiving.com/fundraiser/harrynurkin/KeeptheMemoryAlive>.



Harry Nurkin, PhD

HSA Visits AMSTERDAM

IN MAY 2011, *Health Services Administration (HSA) alumni* joined students and faculty members in the Executive Doctoral Program in Administration-Health Services for an enlightening visit to the Dutch Healthcare System. From their base in Amsterdam, the group spent four days exploring healthcare delivery in several cities in The Netherlands. The visit began with an overview of the Dutch Healthcare System by Dr. Richard van Kleef, Assistant Professor in the Institute of Health Policy and Management at Erasmus University. Highlights included visits to Erasmus Medical Center in Rotterdam, de Hogewyk in Weesp, and Orbis Medical Park in Sittard. The group also had an opportunity to visit the private practice of Dr. Jan Stinissen, a general practitioner with a practice overlooking one of Amsterdam's beautiful canals.



Executive MSHA alumnus Dr. Bobby Brunner pauses to enjoy the sights on a sunny day in Amsterdam.



The visit to Orbis Medical Park in Sittard reflected the focus on innovation that carried throughout the trip to The Netherlands. Mrs. Henny van Laarhoven, Director for the Orbis Medical Park Project, shared insights regarding their innovative approach to building a new type of care delivery environment. She emphasized not only the unique architectural features of the new building, but also how the building complimented their new approach to work processes, patient care pathways, and automated logistics systems.

03/04/12: SPAIN
04/01/12: FRANCE

*For more information,
contact Bob Hernandez, DrPH
205-934-1665 or hernande@uab.edu*



Executive Doctoral Students and faculty members get a glimpse of one of De Hogeweyk's many social clubs for patients. De Hogeweyk, a long-term care facility that cares for people with end-stage dementia, seeks to emulate "normal life" as much as possible for their patients. Residents live in houses with others who are from similar backgrounds and are accustomed to similar lifestyles. The staff and administrators place their strongest emphasis on the independence, wellness and wellbeing of their residents. De Hogeweyk is organized not as an institution, but as a neighborhood with its own grocery store, restaurant, pub, theatre, and salon.

Would You Like to Learn and Travel at the Same Time?

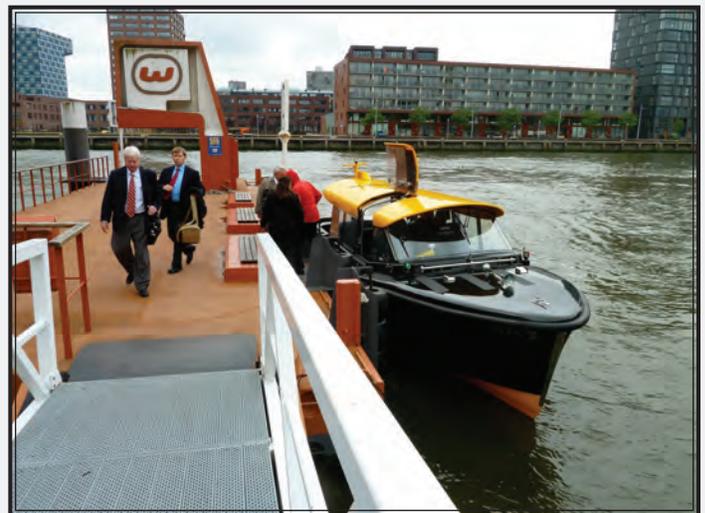
EACH YEAR, students and faculty members from our Executive MSHA Program and Executive Doctoral Program in Administration-Health Services travel to an international location to learn about the healthcare delivery system in the host country. The visits that we have planned for spring 2012 offer two unique opportunities for alumni from all of our Department's programs to participate in UAB-led educational experiences that promise to be both professionally enriching and enjoyable.

March 4-7, 2012
Executive MSHA Visit to Barcelona, Spain

April 1-5, 2012
Executive Doctoral Program Visit to Paris, France

General Structure

The group will first meet on a Sunday evening for a welcome dinner. On Monday morning, we typically begin with an overview of the healthcare system provided by a faculty member at a local university or a representative from a governing agency such as the Ministry of Health. The remainder of the time (Monday-Wednesday) is spent touring healthcare delivery facilities and talking with administrators and clinicians to get their perspectives on how care is delivered. The educational experience typically includes visits to a variety of care delivery settings such as acute care hospitals, children's hospitals, primary care facilities, and long-term care facilities.



Executive Doctoral students John McWhorter and Mark Anderson exit a water taxi in Rotterdam. Hosts from Erasmus Medical Center arranged for this special mode of transportation to take the entire group to lunch on the day of the hospital visit.

If you are interested in joining us on either visit, please contact me at hernande@uab.edu. When details are finalized, we will forward more information including a package rate for the educational fee, four nights lodging, meals Sunday evening-Wednesday evening, and transportation to any site visits. Airfare and transportation to and from the airport will be the responsibility of each individual. We hope you will consider joining us and look forward to hearing from you soon!

EXECUTIVE DOCTORAL COHORT: 2011-2014

Sandra Campbell
Chief Nursing Officer
Dodge County • Eastman, GA

Stephen Cullen
Chief Strategic Officer
Integrated Medical Systems, International, Inc.
Vestavia Hills, AL

Polly Davenport
Chief Executive Officer
Ochsner Med Center North Shore • Slidell, LA

Norma Ferdinand
Senior VP, Chief Quality Officer
Lancaster General Health • Lancaster, PA

Timothy Harlin
Chief Operating Officer
Hennepin County Medical Center • Minneapolis, MN

Ian McFadden
President and CEO
Methodist Hospitals Inc. • Merrillville and Gary, Indiana

Fancimol Pallathumadom
Chief Nursing Officer
Select Specialty Hospital • Longview, TX

Karmen Chaney Somers
Administrator
Tennessee Valley Pediatric Associates • Tuscumbia, AL

EXECUTIVE MSHA CLASS OF 2013 (E 47)

David K. Anderson
Charge Nurse,
Trauma & Burn ICU
UAB Hospital,
Department of Surgery
Birmingham, AL

Shanda Bland
Administrative Director,
OneChart
Owensboro Medical Health System
Owensboro, KY

David Cutter
Regional Service Director
CareFusion MedMined Services
Birmingham, AL

Ashley W. Harris, M.D.
Geriatrician
North Mississippi Med. Center
Golden Living Nursing Facility
Tupelo, MS

Deborah L. Holt
Nurse Manager Ortho/Neuro
St. Vincent's Hospital
Birmingham, AL

William F. Horton
Information Systems Supervisor
UAB Hospital
Birmingham, AL

Leonetta M. Jackson, ARRT
Clinical Care Coordinator
DCH Health System
Tuscaloosa, AL

Todd R. Jenkins, M.D.
Professor & Division Director
OB/Gyn Department
UAB Hospital
Birmingham, AL

Lindsay M. Knox
Director of Development
& Marketing
Callahan Eye & UAB
Ophthalmology
Birmingham, AL

Lynn H. Nelson
Director
Employment Services
North Mississippi
Health Services
Tupelo, MS

Ana-Elis Perry
Operations Manager
WellStar Health System
Marietta, GA

Robert K. Rogers
Chief CRNA
North Mississippi
Health System
Tupelo, MS

Shannon J. Scaturro
Chief CRNA
Providence Hospital
Mobile, AL

Michael K. Smith
858 6th Street West
Birmingham, AL

Bruce A. Von Hagel
Chief CRNA
UAB Hospital
Birmingham, AL

Lesley A. Wells
MRI Technologist
The Kirklin Clinic
Birmingham, AL

RESIDENTIAL MSHA CLASS 47

CLASS MEMBER	COLLEGE	MAJOR	HOMETOWN
Shanna Arnold	University of Alabama at Birmingham	Health Care Management	Dothan, AL
Lauren Baker	Samford University University of North Alabama	Juris Doctorate Public Communications	Pelham, AL
Rebecca Bitterli	Arizona State University at Tempe	Exercise and Wellness - Health Promotion	Phoenix, AZ
Justin Bryant	Auburn University University of Alabama at Birmingham	Biomedical Sciences Nursing	Hoover, AL
Sean Caldwell	University of Dayton	Operations Management	Columbus, OH
Peter Carr	Columbus State University	Accounting	Columbus, GA
Phil Cendoma	Southern Utah University	Finance	Las Vegas, NV
Erin Cheng	University of Alabama at Birmingham	Nuclear Medicine	Hoover, AL
Chase Christianson	University of South Alabama	Business Administration	Edina, MN
Trey Collins	University of Alabama	Health Care Management	Mobile, AL
Brent Cox	Roanoke College	Business Administration	Parkersburg, WV
Ben Decker	University of Tennessee	Marketing	Knoxville, TN
Craig Earley	University of Alabama	Health Care Management	Hazel Green, AL
Lauren Flynn	Clemson University	Business Management	Anderson, SC
Sydney Fogle	Wofford College	Biology and Spanish	Aiken, SC
Jason Glover	Brigham Young University	Construction Management	Lakewood, CO
Taylor Hanks	University of Alabama	Commerce & Business Administration	Hueytown, AL
Natalie Harshbarger	Elon University	Business Administration/Biology	Winston Salem, NC
Paul Hogan	De Paul University	Political Science	Chicago, IL
Ben Krueger	Appalachian State University	Healthcare Management	Charlotte, NC
Anna Lane	Auburn University	Health Administration	Huntsville, AL
Lauren LeBlanc	University of Alabama	Health Care Management	Shreveport, LA
Corey Lovelace	University of Alabama at Birmingham	Health Care Management	Spanish Fort, AL
Bryan McWhorter	Auburn University	Biomedical Sciences	Johns Creek, GA
Wendy Norred	Auburn University	Health Services Administration	Montgomery, AL
Benton Sprayberry	Auburn University	Biomedical Sciences	Auburn, AL
Leigh Tiffin	University of Alabama	Management	Muscle Shoals, AL
Kyle Tillman	Troy University	Sports Medicine	Vidalia, GA
Vincent Turner	Jacksonville State University	Marketing	Mobile, AL
Manish Vashi	University of Georgia	Management Information Systems / Finance	Perry, GA
Skye Weaver	University of Alabama	Healthcare Management	Fayette, AL
Jessica White	Clemson University	Business Management	Jacksonville, FL
Julie Won	Vanderbilt University	Medicine, Health, and Society	LaGrange, GA
Elizabeth Wood	Auburn University	Health Services Administration	Selma, AL

CLASS 47 ORIENTATION HIGHLIGHTS AND CLASS LEADERSHIP

President:	Chase Christianson
VP, External Affairs:	Paul Hogan
VP, Finance:	Benton Sprayberry
VP, Philanthropy:	Erin Cheng
VP, Social Affairs:	Jessica White

MSHA Classic Executive Committee:

Chair:	Kyle Tillman
Director, Sponsorships:	Manish Vashi
Director, Logistics:	Justin Bryant
Director, Marketing:	Julie Won

School of Health Professions Senators:

2 year terms	Elizabeth Wood, Manish Vashi
1 Year Terms	Natalie Harshbarger, Sean Caldwell



Class 46 Orientation Ambassadors



Teambuilding from the beginning.



Jordan Crist, Manish Vashi, Jason Glover, Corey Lovelace, and Sydney Fogle.



New cohort gets to know one another.



Vincent Turner and Peter Carr work together to build a fire.



Class 47 completes all Alabama 4-H team initiatives with huge success!

GIVING BACK TO THE COMMUNITY



Members from Class 46 and 47 take a short lunch break.

Laura Epps (Class 46 Vice President of Philanthropy) arranged a Habitat for Humanity Build for both classes to participate during the first week of classes. It was evident that some members had participated in projects like this before and others had not but still contributed to the overall success.



Photo Left (L-R): Ben Decker, Jason Glover, Kyle Tillman, Dr. Landry, and Leigh Tiffin. On the house: Bryan McWhorter, Chase Christianson, and Justin Bryant.



Photo Right (L-R): Skye Weaver, Ben Decker, Brian Welton, Lauryn Flynn, and Drew Davis.

HIGHLIGHTS FROM THE ANNUAL GPHA MEETING



(L-R): Alvonice Spencer, Kerry Gillihan, and Arpan Limdi.



Barrie Arnold, Jeanette Lloyd, Kat Davis and Ben Whitworth.

A number of awards were presented during the annual meeting. Perry White presented Lance Duke (Class 16) with the Immediate Past President Award. The following awards were also presented:

- Alumnus of the Year: William T. Richardson (Class 11)
- Scholastic Achievement Award: W. Michael Hill, Jr. (Class 45)
- Outstanding Executive MSHA Member: Arpan Limdi (E 45)
- Outstanding Residential MSHA Member: Alvonice Spencer (Class 46)

We want to thank Beth Keyser (E37) and Derrick Jones (Class 32) for their service on the GPHA Board over the last four years.

SANDESTIN, FL: In conjunction with the 31th National Symposium for Healthcare Executives and the Alumni Association for the Graduate Programs in Health Administration meeting, three new GPHA Board members and officers were installed including:

President

Perry White (1995, Class 29)
Senior Vice President
Johnson Development
Birmingham, Alabama

Past President

Kerry Gillihan
(1979, Class 13)
President and
Chief Executive Officer
CareSource LLC
Lexington, Kentucky

Vice-President/President-Elect

Amanda Henson
(2005, Class 38)
Executive Director, Oncology
Central Baptist Hospital
Lexington, Kentucky

Secretary-Treasurer

Lynn Elgin
(1993, Class 27)
Principal
Clarus Consulting Group
Birmingham, Alabama

New GPHA Board Members:

Janet Holland
(1995, Class 28)
Senior Vice President
RENDINA COMPANIES
Dallas, Texas

Brad Parsons
(2004, Class 37)
Chief Executive Officer
Baptist Memorial Hospital
Union City, Tennessee

Jason Williams (2010, E 44)
Director, Business Development & Service Excellence
Baylor Regional Medical Center
Grapevine, Texas

32nd National Symposium for Healthcare Executives is scheduled for OCTOBER 17 – 19, 2012 in Sandestin, FL.

We want to thank the following alumni for renewing their GPHA membership dues in 2011

Susan King Abroms*	Traci Spray d'Auguste*	Kim N. Hollon*	Monty McLaurin	Brian Spraberry
William Drew Adams	Jamie Dabal	J. Anthony Hollingsworth	Brent A. McLean	Daniel Stanton
Jason P. Alexander*	Jonathan Daniel	Albert G. Hollingsworth	Nir Menachemi, PhD	Thomas K. Steiner*
John G. Anderson	Andy Davis	James M. Hughes*	William D. Mize	Michael E. Stephens*
Callie Carpenter Andrews	James L. Decker	James Hutton	Abby Munton	Edward (Tim) Stinson*
Ross Armstrong	Jordan DeMoss	John C. Hyde, PhD*	J. Perry Mustian	Charles D. Stokes*
Brian Aston*	Michael A. Dietrich	Fred L. Jackson*	Gregory Neal	Paul P. Storey
Robert P. Atkinson	Tracy Doughty	J. David Jacocks	Joseph H. Neely*	Joe Stough
G. Owen Bailey	Lance B. Duke*	Candace Ogle	James Nixon	Alfred G. Stubblefield*
Michelle Banks	Theodore C. Dyer*	Jennings	Steve O'Connor, PhD*	Douglas Tanner
Charles D. Beaman*	Lynn Elgin	Joseph John*	Michael L. O'Dell, MD	Michael C. Tarwater*
Scott Bence*	Heath A. Evans	Walter Johnson	Ronald Owen	Becky Tate
Douglas H. Beverly*	Lori Ewoldsen	Steven M. Johnson	David N. Parmer	Wade Taylor
Neeysa D. Biddle*	George Denton Farr, Jr.*	Dennis B. Johnson	Brad Parsons	Larry W. Throneberry*
Kevin Bilson	Charlie Faulkner*	Derrick V. Jones*	D. Lee Pearce	Sandra Barker Thurmond*
Allen Blackwell*	Gordon Ferguson	Douglas A. Jones	Thomas E. Pike*	Jessie Tucker, PhD
Jessica Bodner	I. Will Ferniany	Timothy Joslin*	Luis Pineda, MD*	Jaqueline Turner
Edward Bonn*	Edward Ferrell	Jane Elizabeth Keyser*	William C. Price	Julie Ventress
Jerry B. Boyd*	J. Kevin Flynn	Linda Kim	Nan Priest	Jon E. Vice*
Joshua Brinkley	Eric Ford, PhD*	Narendra Kini	Liz Prosch	Jack W. (Jay) Vines
John Brock	R. Coleman Foss	John Kueven	Stephen R. Puckett*	Charles Wainright, PhD
Helen P. Brody*	R. David Frum	Gary Lang	Jose B. Quintana, PhD	Oliver Walker
William Browder	Hugh S. Gainer*	Christopher W. Lee*	Doris Reinhart*	Jesse O. Weatherly, III
Mark Bryan	Michael E. Garrigan*	W. Bryan Lee	Kim Hull Reid	James R. Wheeler
Jerry Bryson	Lauri A. Gebhart*	Amy S. Leopard	William T. Richardson	Perry White*
Victoria Burden	Roger Gehri	Jan Levine	John Robbins	Stacy White*
Steven W. Burford	Kerry G. Gillihan*	Richard (Trent) Lind	Andrea Rosler*	Jeffrey H. Whitton
James R. Burkhardt*	Carl Ginn	Jeffery Lindsay	Sharon Roush	J. Alan Whorton
Ronald Cain	Gary M. Glasscock*	Jason Little*	Christopher Sale	David W. Williams*
Jerome Calhoun*	Andrew Gnann	Jeanette Glenn Lloyd	Kevin Sass	Jason Williams
William H. Cassels*	David L. Gray*	Michael Lunceford	Jeremy Schrimsher*	David C. Wilson*
Robert C. Chapman	Thomas A. Hackney*	Donna Malvey	Sarah Schilling Seeds*	Jacqueline C. Wiltshire
Vance Chunn	Randa Smith Hall	Donna E. Marrero*	Andrea Serra	Suzanne Waddell Woods*
John D. Church*	Judy Hamer	Brian Maziarz	Stephen C. Shepherd*	Andrew Workman
Paul Clark	C. Randy Hammond	Lenetra S. McCord	Windsor Westbrook	Robert J. Zasa*
Nathan Clark	Claude Harbarger	Andrew McDonald	Sherrill, PhD*	Michael W. Zinda*
Brian Condit, M.D.	Hurst "Pepper" Hatch	Patrick T. McDonald*	James E. Shmerling*	
C. Gerald Cotton	Edward Heath	Tom R. McDougal, Jr.	Sarah Simpkins, DDS	
Brenita Crawford*	Amanda Henson	Ian McFadden	L. Chad Simpson	
Pat Currie	Janet Holland*	K. Joanne McGlown, PhD*	D. Wesley Smith, MD	

*Denotes Lifetime Dues Member

CLASS #	ALUMNUS NAME	POSITION CHANGE AND OTHER NEWS	ORGANIZATION (CITY, STATE)
09	Will Ferniany, PhD	Included in the Birmingham Business Journal's List of Most Influential Leaders in Birmingham.	
10	Pepper Hatch, III	Vice President, Business Development	Vanderbilt Medical Group (Nashville, TN)
13	Claude Harbarger, FACHE	President	St. Dominic Health Services (Jackson, MS)
13	Gary Lang, FACHE	Chief Executive Officer	Oasis Health International, LLC (Hilton Head, SC)
14	Jesse Weatherly, III	Principal and Co-Founder of Medplan Locums (temporary Physician Staffing) and Salient Hospitalist (Hospitalist Management).	
15	Raymond Butler, FACHE	Owner	Alabama Landscape Maintenance (Birmingham, AL)
15	Stanley Shelver	Assistant Vice President, Dept. of Surgery	St. Alphonsus Regional Medical Center (Garden City, ID)
17	Rica Lewis-Payton	Selected to serve on ACHE's Chief Executive Officers Committee to serve a 3-year appointment.	
19	Howard Holcomb, FACHE	Accepted a new position as Practice Director – Pediatrics at University of South Alabama (Mobile, AL). His oldest daughter, Rachel, is in her 2 nd year of medical school at West Virginia School of Osteopathic Medicine and his middle daughter, Melissa, graduated from Auburn University and was married in November.	
20	Steve Patonai, FACHE	Chief Executive Officer	Wuesthoff Health System (Rockledge, FL)
20	Butch Wheeler, FACHE	Chief Executive Officer	Hughston Hospital - Columbus Regional Healthcare System (Columbus, GA)
22	David Gray, FACHE	President	Baptist Hospital East (Louisville, KY)
26	Brian Aston	Senior Partner & Co-Leader Global Healthcare Practice	Wheless Partners (Atlanta, GA)
28	Jason Alexander	Chief Executive Officer	East Cooper Medical Center (Mount Pleasant, SC)
28	Lisa Warren	Chief Executive Officer	Andrews Sports Medicine and Orthopedics (Birmingham, AL)
29	Jay Scannelly, III	Director, Managed Care & Corporate Operations	Carolinas Health System (Charlotte, NC)
29	Suzanne Woods	Chief Executive Officer	Flowers Hospital (Dothan, AL)
30	Greg Hulsey	Director of Practice Analysis & Improvement	Children's Health System (Birmingham, AL)
31	Ryan Simpson, FACHE	Chief Operating Officer	The Medical Center of Aurora/Centennial Medical Plaza (Aurora, CO)
33	Bobby Ginn, Jr.	Chief Operating Officer	Crestwood Medical Center (Huntsville, AL)

CLASS #	ALUMNUS NAME	POSITION CHANGE AND OTHER NEWS	ORGANIZATION (CITY, STATE)
33	Jason Little	Vice President and Chief Operating Officer	Baptist Memorial Health Care Corporation (Memphis, TN)
33	Becky Patterson	Operations Manager - Healthcare Analytics	Blue Cross & Blue Shield of Alabama (Birmingham, AL)
34	Andy Davis	President and Chief Operating Officer	St. Vincent's Birmingham (Birmingham, AL)
34	Ragan Griffin Manning	Director, Resource Utilization	UAB Hospital (Birmingham, AL)
35	Heather Hargis	Division Director, Cardiovascular Services	Children's Health System (Birmingham, AL)
35	Trent Lind, FACHE	Chief Executive Officer	Texas Orthopedic Hospital (HCA) (Houston, TX)
35	Daniel Stanton, FACHE	Vice President of Transplant Services	Texas Transplant Institute Methodist Healthcare System (San Antonio, TX)
36	Paul Theriot	Chief Operating Officer	Gadsden Regional Medical Center (Gadsden, AL)
37	Andrea Haynes	Legal Instrument Examiner	Department of Veterans Affairs (Columbia, SC)
37	W. Bryan Lee	Chief Operating Officer	Eliza Coffee Memorial Hospital (Florence, AL)
37	Monica Richey	Senior Business Manager	Piedmont Medical Care Group (Atlanta, GA)
37	Adrienne Steading	Director, Service Line Marketing	UAB Health System (Birmingham, AL)
37	Jackie Turner	Director of Recruitment	AdvisorsMD (Fairhope, AL)
38	Rebecca Mims Cullison	Rebecca and Chad announce the birth of their daughter, Ella Kaye Cullison, who was born January 13, 2011.	
38	Mark and Katheryn Mansell	Welcome their second child, Audrey Katheryn, who was born on July 28, 2011.	
38	Taylor Williams	Director of Patient Financial Services	Emory Healthcare - The Emory Clinics (Decatur, GA)
39	Brandon Haushalter	Chief Executive Officer	Bluffton Regional Medical Center (Bluffton, IN)
39	Clint Kaho	Vice President	Baptist Hospital East (Louisville, KY)
39	Barry Moss	Barry and his wife welcome the birth of their daughter, Tera Moss. Also, Barry is now acting Chairman of Alabama's Snowy Owl Preservation Society.	
40	Jonathan Daniel	Director of Physican Practice	Our Lady of the Lake Physician Group (Baton Rouge, LA)
40	Rusty English, LT, MSC, USN	Head of Operation Management and Assistant Director for Administration	Captain James A. Lovell Federal Health Care Center (North Chicago, IL)
40	Jessica Parker	Senior Innovation Consultant	Inova Health System (Falls Church, VA)

CLASS #	ALUMNUS NAME	POSITION CHANGE AND OTHER NEWS	ORGANIZATION (CITY, STATE)
40	Matt Wallace	Managing Consultant	Navigant (Suwanee, GA)
40	Andrea White	Administrative Director	Vanderbilt Medical Center (Nashville, TN)
41	Callie Carpenter Andrews	Associate Chief Operating Officer	Redmond Regional Medical Center (Rome, GA)
41	Brandon Aven, CRNA, MSNA	Chief CRNA/Anesthesia Services Manager	Pioneers Medical Center (Meeker, CO)
41	Alan Dow	Performance Improvement Manager, Patient Safety and Quality	Barnes Jewish Hospital (St. Louis, MO)
41	Jennifer Hicks	Program Manager - Supportive Care and Survivorship	UAB Hospital (Birmingham, AL)
41	Jeanette G. Lloyd	Manager, Finance, Physicians Referral Service	MD Anderson Cancer Center (Houston, TX)
41	Melissa Paschenko, CPA	Business Manager, Development Services	University of Texas Medical Branch (Galveston, TX)
41	Jana Williams	Sr. Reimbursement Analyst	St. Vincent's Health System (Birmingham, AL)
42	Tori Burden	Administrator	Westwood Health and Rehab (Springdale, AR)
42	Minh Dang	Controller	Venice Regional Medical Center (Venice, FL)
42	Chip Ginn	Practice Administrator	The Dermatology Clinic (Gulfport, MS)
42	Megan Albright Hoehn	Director of MSO	Athens Regional Medical Center (Athens, GA)
42	Mary Chris Ponder	Director of Clinic Integration	Medical West Hospital (Bessemer, AL)
42	Joe Yoder	Manager, Foot & Ankle and Reconstructive Surgery	Legacy Health System (Portland, OR)
43	Heath Evans	Assistant CEO	North Okaloosa Medical Center (Crestview, FL)
43	Chris Ferguson	VISN 16 Administrative Officer	South Central VA Health Care Network (Ridgeland, MS)
43	Oliviya Floyd	Revenue Cycle Regulatory Consultant, Corporate Compliance Department	Baylor Health System (Dallas, TX)
43	Konrad Holt	Director of Clinics/Practice Management	Hancock County Health System (Britt, IA)
43	Erin Rodia	Account Manager	CareFusion (Columbus, Ohio)
44	Cody Butts	Director of Business Development	Jackson Hospital & Clinic, Inc. (Montgomery, AL)
44	Nathan Clark	Associate Project Manager	ADAMS Management Services (Rome, GA)

CLASS #	ALUMNUS NAME	POSITION CHANGE AND OTHER NEWS	ORGANIZATION (CITY, STATE)
44	Michael Conrad	Mike and Chris Conrad announce the birth of their daughter, Madeline Lee, who was born on March 15, 2011. Mike has also been promoted to the Director of Managed Care at Huntsville Hospital.	
44	Barrett Fisher	Director of Business Operations - Perioperative Services	University of Mississippi Medical Center (Jackson, MS)
44	Bryan Francis	Administrator, Department of Family Medicine	Georgetown University Hospital (Washington, DC)
44	Carlie Gotlieb	Project Manager, Acute Care Services	Children's Medical Center of Dallas (Dallas, TX)
44	Matthew Hamilton	Director of Systems Redesign	Birmingham VA Medical Center (Birmingham, AL)
44	Erik Henninger	Operations Coordinator	Baptist Health System (Birmingham, AL)
44	Stephen Hodgen	Director of Retail and Volunteer Services	Genesis Health System (Davenport, IA)
44	D'Anna Holmes	Program Analyst	Baylor Specialty Hospital (Dallas, TX)
44	Jessica Hunter	Manager, Business Development, Strategic Planning, and Project Management	St. Joseph's Health System (Atlanta, GA)
44	Danielle Jupiter	Administrative Fellow	Rockford Health Physicians (Rockford, IL)
44	Matt Lyden	Assistant Chief Executive Officer	Gateway Regional Medical Center (Granite City, IL)
44	Rhonda Magee	Analyst	Novia Strategies (Tuscaloosa, AL)
44	Daniel McKinney	Administrative Specialist	Gadsden Regional Medical Center (Gadsden, AL)
44	Tommy Middleton, Jr.	Decision Support Analyst II	Indian River Medical Center (Vero Beach, FL)
44	Abby Munton	Project Manager, University Physicians	University of Mississippi Health Care System (Jackson, MS)
44	Hollie Nolan	Operations and Planning Coordinator I	The Emory Clinic, Inc. (Atlanta, GA)
44	Jessica Pearce	Director of Business Services and Accounts Receivable	Retina & Vitreous Associates of Alabama, LLC (Birmingham, AL)
44	Travis Pinnix	Vice President, Business Development & Operations	The Pinnix Group, Inc. (Huntsville, AL)
44	Julie Rew	Strategic Operations Manager	Ochsner Health System (New Orleans, LA)
44	Josh Snow	Associate	Healthcare Management Partners, LLC (Dobson, NC)
44	Matthew West	Director, Carolinas Gastroenterology Centers	Carolinas Medical Center (Charlotte, NC)

CLASS #	ALUMNUS NAME	POSITION CHANGE AND OTHER NEWS	ORGANIZATION (CITY, STATE)
44	Christopher Westbrook	Assistant Director of VMG Network Practices	Vanderbilt Medical Group (Nashville, TN)
44	Aaron Williams	Operations Manager	Piedmont Medical Care Corporation (Atlanta, GA)
E 32	Suzy Averill	Manager	Carr Riggs and Ingram, LLC (Miramar Beach, FL)
E 36	Liz Prosch	Vice President, Quality	Alabama Quality Assurance Foundation (AQAF) (Birmingham, AL)
E 39	Lisa Dyson	Director, Talent Acquisition	Ochsner Health System (New Orleans, LA)
E 40	Vikram Vijay	Operations Manager	Surgical Services - Slidell Memorial Hospital (Slidell, LA)
E 41	Tracy Doughty	Vice President, Emergency and Trauma Services	Huntsville Hospital (Huntsville, AL)
E 41	Eric Walker	Physician Assistant	UAB Center for Palliative & Supportive Care (Birmingham, AL)
E 42	Leslia Carter	Administrator-Post Acute/Rehab Services	North Mississippi Medical Center (Tupelo, MS)
E 42	Derry Crawford	Program Coordinator	UAB Center for Low Vision Rehabilitation (Birmingham, AL)
E 42	Miriam Deemer	Chief Executive Officer	Select Specialty Hospital-Grosse Point (Grosse, MI)
E 43	Chris Brainard	Director of Service Excellence	UAB Health System (Birmingham, AL)
E 44	Danny McLean	Administrator	Internal Medicine Associates of Dothan, PA (Dothan, AL)
PhD	Jacqueline Wiltshire, MPH, Ph.D.	Assistant Professor	Florida A & M University (Tallahassee, FL)

Important Dates

- February 16, 2012: 6th Annual Health Administration Case Competition and LR Jordan Distinguished Lecture, which will be given by John A. Bardis, Founder & CEO of MedAssets (Wynfrey Hotel in Birmingham, AL)
- March 20, 2012: ACHE Reception at Fairmont Hotel (Chicago, IL)
- May 12, 2012: MSHA Class 46 Graduation Dinner (Birmingham, AL)
- September 13-14, 2012: Annual Preceptor's Conference and Van Zile Scott Lecture, which will be given by Sorrel King (Wynfrey Hotel, Birmingham, AL)
- October 17-19, 2012: 32nd National Symposium for Healthcare Executives (Sandestin, FL)
 Sorrel King (Wynfrey Hotel, Birmingham, AL)